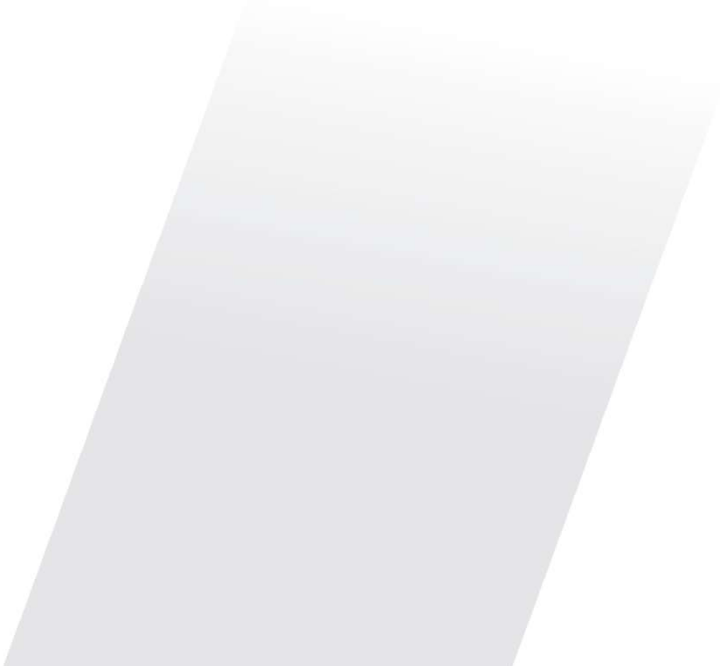




Ronald McDonald House Charities of Memphis, Inc.

Independent Auditor's Report and Financial Statements

December 31, 2024 and 2023



Ronald McDonald House Charities of Memphis, Inc.
Contents
December 31, 2024 and 2023

Independent Auditor’s Report.....	1
Financial Statements	
Statements of Financial Position.....	3
Statements of Activities.....	4
Statements of Functional Expenses.....	6
Statements of Cash Flows	8
Notes to Financial Statements	9

Independent Auditor's Report

Board of Directors
Ronald McDonald House Charities of Memphis, Inc.
Memphis, Tennessee

Opinion

We have audited the financial statements of Ronald McDonald House Charities of Memphis, Inc. (a nonprofit organization, "the Organization"), which comprise the statements of financial position as of December 31, 2024 and 2023, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of December 31, 2024 and 2023, and the results of its changes in net assets, functional expenses, and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for the 12 months from the date the financial statements were available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not absolute assurance, and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Forvis Mazars, LLP

**Memphis, Tennessee
July 25, 2025**

Ronald McDonald House Charities of Memphis, Inc.
Statements of Financial Position
December 31, 2024 and 2023

	<u>2024</u>	<u>2023</u>
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 1,565,891	\$ 2,477,713
Pledges receivable, net	20,401	8,933
Other receivables	123,000	79,500
Prepaid expenses	111,731	38,057
Total Current Assets	<u>1,821,023</u>	<u>2,604,203</u>
Investments		
Endowment investments	5,631,658	5,424,709
Other investments	12,504,814	9,756,891
Total Investments	<u>18,136,472</u>	<u>15,181,600</u>
Land lease	716,122	725,932
Property and equipment, net of accumulated depreciation	5,926,990	6,465,836
Total Assets	<u><u>\$ 26,600,607</u></u>	<u><u>\$ 24,977,571</u></u>
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts payable	83,817	101,485
Accrued payroll liabilities	-	56,960
Other accrued expenses	2,165	2,840
Total Current Liabilities	<u>85,982</u>	<u>161,285</u>
Net Assets		
Without donor restrictions		
Undesignated	20,166,845	18,665,645
Board-designated endowment fund	5,120,408	4,913,459
Total without donor restrictions	25,287,253	23,579,104
With donor restrictions	1,227,372	1,237,182
Total Net Assets	<u>26,514,625</u>	<u>24,816,286</u>
Total Liabilities and Net Assets	<u><u>\$ 26,600,607</u></u>	<u><u>\$ 24,977,571</u></u>

Ronald McDonald House Charities of Memphis, Inc.
Statement of Activities
Year Ended December 31, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
Support and Other Revenues			
General contributions	\$ 1,921,728	\$ -	\$ 1,921,728
Special event revenue, net	666,190	-	666,190
Program service fees	982,080	-	982,080
Investment returns, net	1,721,764	-	1,721,764
Net assets released from restrictions	9,810	(9,810)	-
Other income	607,773	-	607,773
Total Support and Other Revenues	5,909,345	(9,810)	5,899,535
Expenses			
Program services	2,915,750	-	2,915,750
Supporting services			
Management and general	419,895	-	419,895
Fundraising	865,551	-	865,551
Total Expenses	4,201,196	-	4,201,196
Change in Net Assets	1,708,149	(9,810)	1,698,339
Net Assets, Beginning of Year	23,579,104	1,237,182	24,816,286
Net Assets, End of Year	\$ 25,287,253	\$ 1,227,372	\$ 26,514,625

Ronald McDonald House Charities of Memphis, Inc.
Statement of Activities
Year Ended December 31, 2023

	Without Donor Restrictions	With Donor Restrictions	Total
Support and Other Revenues			
General contributions	\$ 2,750,296	-	\$ 2,750,296
Special event revenue, net	938,693	-	938,693
Program service fees	979,397	-	979,397
Investment returns, net	1,862,146	-	1,862,146
Net assets released from restrictions	138,422	\$ (138,422)	-
Other income	4,062		4,062
Total Support and Other Revenues	6,673,016	(138,422)	6,534,594
Expenses			
Program services	2,907,439	-	2,907,439
Supporting services			
Management and general	272,007	-	272,007
Fundraising	699,496	-	699,496
Total Expenses	3,878,942	-	3,878,942
Change in Net Assets	2,794,074	(138,422)	2,655,652
Net Assets, Beginning of Year	20,785,030	1,375,604	22,160,634
Net Assets, End of Year	\$ 23,579,104	\$ 1,237,182	\$ 24,816,286

Ronald McDonald House Charities of Memphis, Inc.
Statement of Functional Expenses
Year Ended December 31, 2024

	Program Services	Management and General	Fundraising	Total
Advertising	\$ -	\$ -	\$ 46,159	\$ 46,159
Bank fees	-	-	17,001	17,001
Cable television	8,495	-	-	8,495
Computer support	61,354	5,625	21,150	88,129
Depreciation	586,848	5,967	5,967	598,782
Direct mailing fees	-	-	159,566	159,566
Dues and subscriptions	2,959	-	5,225	8,184
Family services	177,863	-	-	177,863
Health insurance	124,539	4,480	38,930	167,949
Insurance	79,733	-	-	79,733
Miscellaneous	-	262	37,158	37,420
Office expenses	7,615	11,949	17,155	36,719
Payroll services	-	6,762	-	6,762
Payroll taxes	64,169	15,584	30,264	110,017
Postage	-	-	9,097	9,097
Printing	-	2,471	11,788	14,259
Professional fees	-	128,374	42,040	170,414
Rent	20,256	-	-	20,256
Repairs and maintenance	234,673	-	-	234,673
Retirement expenses	21,375	8,286	11,265	40,926
Salaries and wages	1,030,562	214,597	407,603	1,652,762
Security services	272,828	-	-	272,828
Supplies	13,057	591	4,933	18,581
Taxes and licenses	-	13,835	-	13,835
Telephone	10,180	-	-	10,180
Training	969	1,112	250	2,331
Utilities	195,655	-	-	195,655
Volunteer expenses	2,620	-	-	2,620
	<u>\$ 2,915,750</u>	<u>\$ 419,895</u>	<u>\$ 865,551</u>	<u>\$ 4,201,196</u>

Ronald McDonald House Charities of Memphis, Inc.
Statement of Functional Expenses
Year Ended December 31, 2023

	Program Services	Management and General	Fundraising	Total
Advertising	\$ -	\$ -	\$ 42,004	\$ 42,004
Bank fees	-	-	15,428	15,428
Cable television	15,839	-	-	15,839
Computer support	59,571	4,698	26,431	90,700
Depreciation	575,396	6,085	6,085	587,566
Direct mailing fees	-	-	108,296	108,296
Dues and subscriptions	379	110	8,294	8,783
Family services	240,884	-	-	240,884
Health insurance	129,649	4,892	25,448	159,989
Insurance	87,485	-	-	87,485
Loss on disposal of assets	8,493	-	-	8,493
Miscellaneous	-	-	40,250	40,250
Office expenses	-	8,878	12,213	21,091
Payroll services	-	6,534	-	6,534
Payroll taxes	65,925	12,628	22,836	101,389
Postage	-	-	10,804	10,804
Printing	-	780	7,295	8,075
Professional fees	-	31,583	27,975	59,558
Rent	19,235	-	16,818	36,053
Repairs and maintenance	232,449	-	-	232,449
Retirement expenses	23,987	4,048	9,410	37,445
Salaries and wages	996,169	170,487	311,432	1,478,088
Security services	225,121	-	-	225,121
Supplies	34,487	1,730	8,477	44,694
Taxes and licenses	-	17,679	-	17,679
Telephone	5,936	-	-	5,936
Training	998	1,875	-	2,873
Utilities	184,312	-	-	184,312
Volunteer expenses	1,124	-	-	1,124
	<u>\$ 2,907,439</u>	<u>\$ 272,007</u>	<u>\$ 699,496</u>	<u>\$ 3,878,942</u>

Ronald McDonald House Charities of Memphis, Inc.
Statements of Cash Flows
December 31, 2024 and 2023

	<u>2024</u>	<u>2023</u>
Operating Activities		
Change in net assets	\$ 1,698,339	\$ 2,655,652
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Depreciation	598,782	587,566
Land lease amortization	9,810	9,810
Recovery of bad debt	-	4,062
Loss on disposal of assets	-	8,493
Change in fair value of investments	(992,972)	(1,392,092)
Changes in operating assets and liabilities		
Pledges receivable	(54,968)	438,893
Prepaid expenses	(73,674)	11,220
Accounts payable	(18,343)	(44,637)
Accrued payroll liabilities	(56,960)	5,018
	<u>(588,325)</u>	<u>(371,667)</u>
Net Cash Provided by Operating Activities	<u>1,110,014</u>	<u>2,283,985</u>
Investing Activities		
Proceeds from sale of investments	3,303,666	609,066
Purchases of investments	(5,265,566)	(944,510)
Purchases of property and equipment	(59,936)	(462,514)
	<u>(2,021,836)</u>	<u>(797,958)</u>
Cash Flows Used in Investing Activities	<u>(2,021,836)</u>	<u>(797,958)</u>
Net Increase (Decrease) in Cash and Cash Equivalents	(911,822)	1,486,027
Cash and Cash Equivalents, Beginning of Year	<u>2,477,713</u>	<u>991,686</u>
Cash and Cash Equivalents, End of Year	<u>\$ 1,565,891</u>	<u>\$ 2,477,713</u>

Note 1. Summary of Significant Accounting Policies

Organization and Activities

Ronald McDonald House Charities of Memphis, Inc. (the "Organization") cares for families with children who are ill or injured. The Organization sees a world where every family has what they need to ensure the best health outcomes for their children. They provide essential services that remove barriers, strengthen families, and promote healing when children require healthcare. The House fosters an environment of hope through support services and keeping families "near the care they need with the family they love," always free of charge. The Organization operates as a "Ronald McDonald House" by virtue of a non-exclusive licensing agreement with McDonald's Corporation. While the Organization is not owned or operated by McDonald's Corporation, they do provide financial and logistical support. The majority of funding is raised through community support. The Organization is located in Memphis, Tennessee and will serve a broader base through expansion in Jackson, Tennessee and Jonesboro, Arkansas.

Basis of Presentation

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP"), which requires the Organization to report information regarding its financial position and activities according to the following net asset classifications:

Net Assets without Donor Restrictions

Net assets in which no payer or donor-imposed restrictions were stipulated beyond the general stated purposes of the Organization. At the discretion of the Organization's management and Board of Directors, these net assets may be expended for any purpose in performing the primary objectives of the Organization.

Net assets without donor restrictions consist of two categories: undesignated funds and Board-designated funds. Undesignated funds are available for any purpose within the scope of the Organization's activities. Designated funds have been appropriated by the Organization's Board of Directors for a specific activity or group of activities. Such designations could be changed by action of the Board of Directors.

Net Assets with Donor Restrictions

Net assets subject to stipulations imposed by donors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization pursuant to those stipulations or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds to be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

Contributions and Support

Contributions received are recorded as unrestricted or donor restricted support depending upon the existence and/or nature of any donor restrictions. Net assets with donor restrictions are reclassified to net assets without donor restrictions upon satisfaction of the time or purpose restriction. When a donor restriction expires in the same year received, revenue first flows through donor restricted net assets as an increase and is also shown as a release during the same year.

Unconditional promises to give, which consist of pledges receivable, are recorded when the pledge is received. Those due in the following year are recorded at their net realizable value, while those due in subsequent years have been discounted to the present value of their net realizable value using risk-free interest rates applicable to the years in which the pledges were received. Conditional promises to give – that is, those with a measurable performance or other barrier and a right of return – are not recognized until the conditions on which they depend have been met. There are no conditional promises to give as of December 31, 2024 or 2023.

Employee Retention Credit

During 2023, the Organization applied for the Employee Retention Credit (“ERC”), a refundable payroll tax credit available to organizations who experience either a full or partial suspension of business operations due to government orders or had a significant drop in gross receipts. The Organization qualified for the ERC due to suspension of business operations in the second quarter of 2020 and decline gross receipts for the first three quarters of 2021. The Organization accounts for the ERC credit as a government grant in accordance with ASC Topic 958-605 and recognizes the revenue when all conditions or barriers to entitlement are substantially met. During 2024, the balance of \$607,773 was collected in full and has been recognized as other income in the accompanying Statement of Activities for the year ended December 31, 2024.

The statute of limitations period for the second quarter of 2020 and first two quarters of 2021 expired on April 15, 2024. The statute of limitations for the third quarter of 2021 remains open through April 15, 2027. The Organization has not received any notification from the IRS challenging the filings, or received other information to believe the filings were improper. As a result, the Organization has not recorded a reserve to defer income in the 2024 financial statements.

Credit Risks

The Organization's credit risks primarily relate to cash and cash equivalents, investments, and receivables. Cash and cash equivalents are primarily held in bank accounts at several institutions. Accounts are insured by the Federal Deposit Insurance Corporation (“FDIC”) up to an aggregate of \$250,000 at each institution. The Organization's cash deposits exceeded FDIC limits at various times during the year. The Organization believes it is not exposed to any significant credit risk on its cash balances, due to its policy of banking with high quality financial institutions.

Investments, which are not insured by the FDIC, are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with these investments, it is at least possible that changes in the values of investments will occur in the near term and such changes could materially affect the Organization's financial position and changes in its net assets.

Fair Value Measurements

The Organization applies GAAP for fair value measurements of financial asset and liabilities that are recognized or disclosed at fair value in the financial statements on a recurring basis. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. GAAP also establishes a framework for measuring fair value and requires certain disclosures about fair value measurements.

Ronald McDonald House Charities of Memphis, Inc.
Notes to Financial Statements
December 31, 2024 and 2023

Cash and Cash Equivalents

For purposes of the statements of cash flows, the Organization considers all highly liquid instruments such as non-negotiable certificates of deposit purchased with original maturities of three months or less to be cash equivalents, except those temporarily held in investment accounts for reinvestment.

Receivables

Pledges and other receivables are stated at the amount management expects to collect from outstanding balances. Management monitors outstanding balances and provides for probable uncollectible amounts through a valuation allowance based upon its assessment of the individual accounts. Balances that are still outstanding after a reasonable period of time has elapsed are written off through a charge to the valuation allowance and a credit to the appropriate receivable.

Investments

Investments are carried at fair value in the statements of financial position. Realized and unrealized gains and losses and interest and dividend income, net of investment fees, are included in investment income on the statements of activities.

Property and Equipment

Property and equipment items are recorded at acquisition cost, if purchased, or the estimated fair value on the date received, if donated. The Organization capitalizes expenditures for property and equipment with a cost in excess of \$5,000 and provides for depreciation using the straight-line method over the estimated useful lives of the assets, generally ten to forty years for buildings and building improvements, five years for computer equipment, and seven to ten years for other equipment and furniture and fixtures.

Impairment of Long-Lived Assets

The Organization evaluates its long-lived assets for any events or changes in circumstances which indicate that the carrying amount of such assets may not be fully recoverable. The Organization evaluates the recoverability of long-lived assets by measuring the carrying amount of such assets against the estimated undiscounted future cash flows associated with them. At the time such evaluation indicates that the future undiscounted cash flows of certain long-lived assets are not sufficient to recover the carrying value of such assets, the assets are adjusted to their fair values.

In-Kind Contributions

Donated supplies and services are recorded as contributions at their estimated fair values at the date of donation. Contributions of services are recognized in the financial statements if the services enhance or create non-financial assets or require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. For the years ended December 31, 2024 and 2023, in-kind donations for the general use and special events totaled \$500 and \$17,500.

Functional Expense Allocation

The cost of providing various programs and supporting services have been reported on a functional basis on the statement of functional expenses. Accordingly, certain costs have been allocated among the various programs and supporting services based on estimates made by management. The expenses that are allocated include depreciation, travel, insurance, and office and occupancy, which are allocated on a square-footage basis, as well as salaries, benefits, and services, which are allocated based on estimates of time and effort.

Ronald McDonald House Charities of Memphis, Inc.
Notes to Financial Statements
December 31, 2024 and 2023

Income Taxes

The Organization is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code and is similarly exempt from Tennessee state income taxes under provisions of the Tennessee tax regulations. Accordingly, no provision for income taxes is included in the accompanying financial statements. The Organization files an exempt organization return in the United States federal jurisdiction.

The Organization believes that it has appropriate support for any tax positions taken and, as such, does not have any uncertain tax positions that are material to the financial statements.

Advertising

Advertising costs were \$46,159 and \$42,004 for the years ended December 31, 2024 and 2023, respectively, and are expensed as incurred.

Subsequent Events

The Organization evaluated its December 31, 2024, financial statements for subsequent events through July 25, 2025, the date the financial statements were available to be issued.

Note 2. Availability and Liquidity

The following represents the Organization's financial assets available within one year of the statements of financial position dates for general expenditure:

	<u>2024</u>	<u>2023</u>
Cash and cash equivalents	\$ 1,565,891	\$ 2,477,713
Pledges receivable, net	20,401	8,933
Other receivables	123,000	79,500
Investments	<u>18,136,472</u>	<u>15,181,600</u>
Total financial assets	19,845,764	17,747,746
Less: Amounts not available to be used within one year		
Board designated net assets	(5,120,408)	(4,913,459)
Net assets with donor restrictions	<u>(1,227,372)</u>	<u>(1,237,182)</u>
	<u>(6,347,780)</u>	<u>(6,150,641)</u>
Financial assets available to meet general expenditures over the next twelve months	<u>\$ 13,497,984</u>	<u>\$ 11,597,105</u>

Management's goal is to maintain cash and cash equivalents sufficient to meet 25% of annual operating expenses, with amounts above that level transferred to investments quarterly. Cash in excess of quarterly requirements is invested in short-term investments such as money market funds and certificates of deposit.

Note 3. Pledges Receivable

Pledges receivable consisted of the following at December 31:

	<u>2024</u>	<u>2023</u>
Receivable in less than one year	\$ 21,028	\$ 9,590
Allowance for doubtful accounts	<u>(627)</u>	<u>(657)</u>
Net pledges receivable	<u>\$ 20,401</u>	<u>\$ 8,933</u>

Pledges receivable are recorded as income when contributed and are discounted to net present value using a discount rate based on expected payments.

Note 4. Investments and Fair Value Measurements

GAAP establishes a fair value hierarchy that prioritizes observable and unobservable inputs used to measure fair value into three broad levels, as described below:

- Level 1** Quoted prices in active markets for identical assets or liabilities the Organization has the ability to access.
- Level 2** Inputs (other than quoted prices within Level 1) such as quoted prices for similar assets or liabilities, quoted prices in inactive markets, or other inputs that can be corroborated by observable market data.
- Level 3** Inputs which are unobservable for the asset or liability and rely on management's own assumptions about the assumptions that market participants would use in pricing the asset or liability.

In determining fair values, the Organization utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at December 31, 2024.

- Common trust funds: Valued at the net asset value ("NAV") of shares held by the Organization at year end. The fund manager values shares in the fund based on the fair values of the underlying investments.
- Money market, negotiable CDs, US Treasury notes, equity and bond mutual funds: Valued at the closing price reported on the active market in which they are traded.

Ronald McDonald House Charities of Memphis, Inc.
Notes to Financial Statements
December 31, 2024 and 2023

The following tables set forth by level, within the fair value hierarchy, the Organization's assets measured at fair value on a recurring basis at December 31:

2024				
Fair Value Measurements Using				
	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Money market mutual funds	\$ 2,445,350	\$ 2,445,350	\$ -	\$ -
Negotiable CDs	799,855	-	799,855	-
Equity mutual funds	6,606,652	6,606,652	-	-
Bond mutual funds	3,535,030	3,535,030	-	-
US Treasury notes	<u>1,055,950</u>	<u>-</u>	<u>1,055,950</u>	<u>-</u>
Investments, in fair value hierarchy	14,442,837	<u>\$ 12,587,032</u>	<u>\$ 1,855,805</u>	<u>\$ -</u>
Investments measured at NAV ^(A)	<u>3,641,376</u>			
Investments, at fair value	18,084,213			
Temporary cash investments	<u>52,259</u>			
	<u>\$ 18,136,472</u>			
2023				
Fair Value Measurements Using				
	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Money market mutual funds	\$ 118,582	\$ 118,582	\$ -	\$ -
Negotiable CDs	1,107,618	-	1,107,618	-
Equity mutual funds	5,829,096	5,829,096	-	-
Bond mutual funds	2,981,395	2,981,395	-	-
US Treasury notes	<u>71,684</u>	<u>-</u>	<u>71,684</u>	<u>-</u>
Investments, in fair value hierarchy	10,108,375	<u>\$ 8,929,073</u>	<u>\$ 1,179,302</u>	<u>\$ -</u>
Investments measured at NAV ^(A)	<u>5,006,513</u>			
Investments, at fair value	15,114,888			
Temporary cash investments	<u>66,712</u>			
	<u>\$ 15,181,600</u>			

(A) In accordance with Topic 820, certain investments that were measured at NAV per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the statements of financial position.

Ronald McDonald House Charities of Memphis, Inc.
Notes to Financial Statements
December 31, 2024 and 2023

The determination of fair value above incorporates various factors such as the credit standing of the counterparties involved and the impact of credit enhancements. The following table summarizes investments for which fair value is measured using the NAV practical expedient as of December 31:

	<u>2024</u>	<u>2023</u>
Common trust funds		
U.S. active equity	\$ 645,010	\$ 756,956
U.S. core equity	968,650	1,389,469
International equity	558,530	712,342
Short duration fixed income	99,830	279,613
Core fixed income	1,056,029	1,455,172
Multi-strategy	<u>313,327</u>	<u>412,961</u>
	<u>\$ 3,641,376</u>	<u>\$ 5,006,513</u>

There were no unfunded commitments or redemption restrictions for the common trust funds at December 31, 2024 and 2023.

The following schedule summarizes net investment return for the years ended December 31:

	<u>2024</u>	<u>2023</u>
Interest and dividends	\$ 728,792	\$ 470,054
Realized and unrealized gain on investments, net	<u>992,972</u>	<u>1,392,092</u>
Net investment return	<u>\$ 1,721,764</u>	<u>\$ 1,862,146</u>

Note 5. Land Lease

The Organization entered into a lease agreement in 1998 with American Lebanese Syrian Associated Charities, Inc. ("ALSAC") for a portion of its land for \$1 per year through 2097. ALSAC is the fundraising arm of St. Jude Children's Research Hospital. The value of the lease was determined to be \$974,902, which was the estimated fair market value of the land at the lease inception. The net amount of the land lease is reflected in donor restricted net assets due to time restrictions.

Amortization is recorded in the statements of functional expenses as rent. The land lease consisted of the following at December 31:

	<u>2024</u>	<u>2023</u>
Land lease	\$ 974,902	\$ 974,902
Accumulated amortization	<u>(258,780)</u>	<u>(248,970)</u>
	<u>\$ 716,122</u>	<u>\$ 725,932</u>

Ronald McDonald House Charities of Memphis, Inc.
Notes to Financial Statements
December 31, 2024 and 2023

Future amortization expense is as follows for the years ending December 31:

2025	\$	9,810
2026		9,810
2027		9,810
2028		9,810
2029		9,810
Thereafter		<u>667,072</u>
	\$	<u>716,122</u>

Note 6. Property and Equipment

A summary of property and equipment are as follows at December 31:

	<u>2024</u>	<u>2023</u>
Land	\$ 236,009	\$ 236,009
Buildings and improvements	13,368,424	13,349,746
Furniture and fixtures	420,899	420,899
Equipment and vehicles	1,180,695	1,136,865
Computer equipment	110,772	103,891
Construction in progress	<u>-</u>	<u>9,454</u>
	15,316,799	15,256,864
Accumulated depreciation	<u>(9,389,809)</u>	<u>(8,791,028)</u>
	<u>\$ 5,926,990</u>	<u>\$ 6,465,836</u>

Note 7. Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods at December 31:

	<u>2024</u>	<u>2023</u>
Time restrictions	\$ 716,122	\$ 725,932
Endowment funds not subject to appropriation or expenditure	<u>511,250</u>	<u>511,250</u>
	<u>\$ 1,227,372</u>	<u>\$ 1,237,182</u>

Note 8. Endowment Fund

The Organization has an endowment fund which was created with the proceeds of the sale of donated stock. This donor-restricted gift, which was received in 1993, is to be held in perpetuity for the benefit of the Organization. The donor stipulated that income from these funds could be used for operating expenses. The Board of Directors' intent is to treat the unrestricted portion of the endowment as a "rainy day" fund, allowing for continued growth of the fund.

Ronald McDonald House Charities of Memphis, Inc.
Notes to Financial Statements
December 31, 2024 and 2023

The endowment and its cumulative earnings make up the entirety of this investment account, as listed on the statements of financial position as endowment investments.

The endowment net asset composition is as follows at December 31:

	<u>2024</u>	<u>2023</u>
Donor-restricted endowment fund	\$ 511,250	\$ 511,250
Board-designated endowment fund	<u>5,120,408</u>	<u>4,913,459</u>
	<u>\$ 5,631,658</u>	<u>\$ 5,424,709</u>

A reconciliation of the endowment fund's balance by net asset class is as follows at December 31:

	<u>2024</u>		
	<u>Board Designated</u>	<u>Donor Restricted</u>	<u>Total</u>
Beginning endowment net assets	\$ 4,913,459	\$ 511,250	\$ 5,424,709
Investment return, net			
Interest and dividends	147,729	15,371	163,100
Change in fair value	472,812	49,197	522,009
Management fees	<u>(36,540)</u>	<u>(3,802)</u>	<u>(40,342)</u>
Total investment return, net	584,001	60,766	644,767
Board approved withdrawals	(437,818)	-	(437,818)
Appropriation of endowment assets for expenditure	<u>60,766</u>	<u>(60,766)</u>	<u>-</u>
Ending endowment net assets	<u>\$ 5,120,408</u>	<u>\$ 511,250</u>	<u>\$ 5,631,658</u>
	<u>2023</u>		
	<u>Board Designated</u>	<u>Donor Restricted</u>	<u>Total</u>
Beginning endowment net assets	\$ 4,213,309	\$ 511,250	\$ 4,724,559
Investment return, net			
Interest and dividends	124,485	15,105	139,590
Change in fair value	531,354	64,476	595,830
Management fees	<u>(31,453)</u>	<u>(3,817)</u>	<u>(35,270)</u>
Total investment return, net	624,386	75,764	700,150
Appropriation of endowment assets for expenditure	<u>75,764</u>	<u>(75,764)</u>	<u>-</u>
Ending endowment net assets	<u>\$ 4,913,459</u>	<u>\$ 511,250</u>	<u>\$ 5,424,709</u>

Ronald McDonald House Charities of Memphis, Inc.
Notes to Financial Statements
December 31, 2024 and 2023

Endowment Investment Policy

The primary purpose of the Organization's investment policy is to supplement annual operating expenses, provide for short-term capital needs, and allow sufficient long-term growth of capital to meet future capital and budgetary requirements. This includes maintaining an appropriate combination of assets to meet its performance objectives and ensuring a proper level of diversification within the asset classes of cash and cash equivalents, fixed-income securities, equities, and publicly traded real estate.

Spending Policy

The Organization has a policy in which the general rule of appropriating for distribution each year is through a formal annual budget approved by the governing board. In establishing this policy, the Organization considered the long-term expected returns on its endowment investments. Accordingly, over the long term, the Organization's intent is that the current spending policy will allow its endowment to retain the original fair value of the gifts. There are no underwater funds at December 31, 2024 or 2023.

Interpretation of Relevant Law

The Uniform Prudent Management of Institutional Funds Act ("UPMIFA"), as enacted by the State of Tennessee, applies to the Organization's endowment fund. Management interprets UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted portion of the endowment fund. Among other considerations, management considers the duration and preservation of the fund and general economic conditions in making a determination to appropriate or accumulate donor-restricted endowment funds.

Note 9. Retirement Plan

The Organization maintains a 401(k) retirement plan for all employees working at least thirty-two (32) hours a week and at least twenty-one (21) years of age. Optional employee contributions are withheld from the employees' compensation. The Organization will make a matching contribution for each participant equal to 100% of the participant's salary contributions, up to 5% of annual compensation. Employer contributions for the years ended December 31, 2024 and 2023, were \$40,926 and \$37,445, respectively.

Note 10. Concentrations of Risk and Uncertainties

For the years ended December 31, 2024 and 2023, St. Jude Children's Research Hospital program service fees received accounted for approximately 17% and 15%, respectively, of support and other revenue. St. Jude Children's Research Hospital has signed an extended servicing contract through June 30, 2029. As further discussed in Note 5, there is also an exclusive Lease Agreement with ALSAC that extends until December 31, 2097.